# STIFEL

# **AUTOMOTIVE AFTERMARKET**MONTHLY INTELLIGENCE REPORT



**September 2022** 

# Stifel Aftermarket Monthly Intelligence Report



### **Highlights from Recent Earnings Calls**



#### MNRO Q1 2023 Earnings Call - 07/27/2022

#### Michael T. Broderick

President, Chief Executive Officer & Director, Monro, Inc.

"Looking at overall [tire] market share, the industry units wise were significantly down in Q1. When we look at vehicle miles travelled, I think the consumer definitely started changing their buying behaviors from May to June and then into July. We started seeing customers trade down from four tires to two tires to one tire. I do believe all that's going to come back. The good news about the automotive aftermarket is, you still going to have to service your vehicle. So that's all going to be deferred."



#### AAP Q2 2022 Earnings Call - 08/24/2022

#### Thomas R. Greco

President, Chief Executive Officer & Director, Advance Auto Parts, Inc.

"In terms of category growth, fluids and chemicals, including motor oil as well as batteries and brakes were the top performers in Q2. Increased inflationary pressures, particularly in fuel, were well-above our planned estimates. Rising inflation and significant YoY cost increases are having a disproportionate impact on the discretionary spending of our core DIY consumer. Despite recent moderation in fuel prices, overall inflation, including fuel, remains substantially higher than 2021, which we expect will pressure the DIY customer. As we enter the back half of 2022, we expect continued softness in DIY discretionary categories.

### **Inside This Report**

- Recent Transactions
- Collision Industry Consolidation
- Car Wash Industry Consolidation
- Recent Car Wash Sector M&A
- Industry Data
- Public Equity Market Overview
- M&A Tracker
- Contact Information

### **Topics to Keep Track of**



### U.S. LIGHT VEHICLE SALES REMAIN FLAT IN JULY FROM PREVIOUS MONTH

Sales are still curbed by lean inventories, but inventory deterioration slowed down during the month

**CollisionWeek** 



### PRIVATE EQUITY WANTS TO WASH YOUR CAR

Buyout firms are buying and bundling small businesses, from car washes and dentist offices to auto-repair shops

Wall Street Journal



### OVERHEARD: ARE RISING DIESEL PRICES SLOWING?

Despite dropping in recent weeks, diesel is still up 68% over the past 12 months

U.S. News



### **Recent Transactions**

#### **Recent Aftermarket Transactions**

M&A activity in the auto aftermarket remains strong for both strategic and financial buyers (see page 7 for our M&A tracker).



#### **Clearlake Capital Completes Acquisition of BBB Industries**

(07/28/22) BBB Industries, an innovative provider of sustainable manufacturing solutions for non-discretionary automotive, industrial, energy storage, and solar parts, announced that it has been acquired by an affiliate of Clearlake Capital Group from Genstar Capital. Founded in 1987, BBB quickly became known for high-quality, sustainably manufactured parts throughout the automotive industry. Today, the Company does business in 64 countries through 5 divisions with multiple sustainable manufacturing facilities and distribution centers located throughout N.A. and Europe.



#### **El Car Wash Announces Acquisition by Warburg Pincus**

(07/18/2022) El Car Wash, the largest and fastest growing express car wash operator in South Florida, announced that Warburg Pincus has acquired the company from affiliates of Wafra, Audrose Partners, and Fireside Investments. The investment will support El's continued expansion and its commitment to offering best-in-class services to its customers. The company currently operates 17 car wash locations with over 30 additional sites in development across Florida and plans to significantly expand its footprint through greenfield openings and future acquisitions.



## <u>Crash Champions Announces Growth Investment from Clearlake</u> and Strategic Transaction with Service King

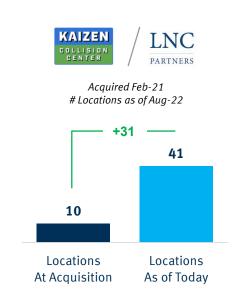
(07/14/2022) Crash Champions, one of nation's fastest growing independent collision repair service providers, announced that it has entered into an agreement to receive a growth investment from Clearlake Capital Group and will simultaneously execute a strategic transaction with Service King Collision. Following closing and integration, the Company will operate over 550 total locations across 35 states and the District of Columbia under the Crash Champions name and banner.

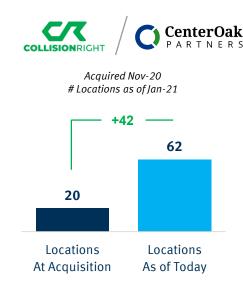


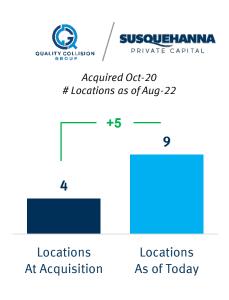
## Next Wave of Collision Consolidation via PE Investments

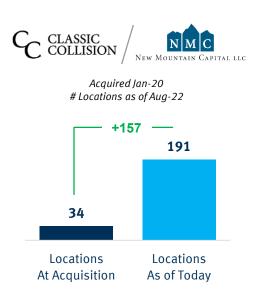
### **Top Private Equity-Backed Platforms | Location Growth**













### **Key Takeaways:**

- Private Equity investors have emerged with six major regional MSOs aggressively pursuing consolidation in the collision industry
- These platforms are competing in various regions with multi-regional MSOs like Gerber, Caliber Collision, Boyd, and Service King / Crash Champions

Sources: Company Press Releases

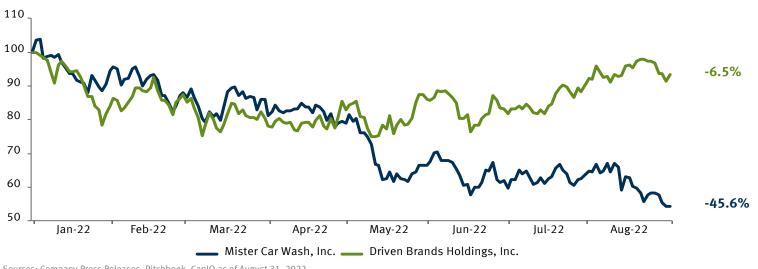
## Next Wave of Car Wash Consolidation via PE Investments

### **Notable PE Car Wash Platform Investments | Location Growth**

Platform	PEG	Date Invested	Sites at Investment	Current Sites
NATIONAL RESS WASH	Warburg Pincus	Jul-22	17	22
Magic	INCLINE PARTNERS	Jan-22	5	14
WHITEWATER	FS Freeman Spogli & Co.	Dec-21	60	75
CALIBER CAR WASH	PERCHERON	Dec-21	50	61
LUV	SUSQUEHANNA PRIVATE CAPITAL	Nov-21	0	59
CALIBER CAR WASH	EAGLE MERCHANT PARTNERS	Jan-21	7	50 <sup>(1)</sup>
TIDAL WAVE	GOLDEN GATE CAPITAL	Jan-21	60	100
MAGNOLIA WASH HOLDINGS	ALVAREZ & MARSAL CAPITAL	Dec-20	17	69
DrivenBrands CAR WASH	ROARK CAPITAL GROUP	Aug-20	100+ (U.S. Only)	350 (U.S. Only)
CLEAN STREAK VENTURES	CAPITAL PARTNERS	Jul-20	10	33

Platform	PEG	Date Invested	Sites at Investment	Current Sites
TE STATE OF THE ST	Atlantic Street Capital	May-20	185	245
SPOTLESS BRANDS	ACCESS HOLDINGS	Feb-20	27	141
NATIONAL WASH	Wafra	Feb-19	4	17 <sup>(1)</sup>
GO	imperial Carital	Feb-19	0	113
Splash CAR WASH	PALLADIN GORSEPER RETAIL RAFFRERS	Nov-18	18	54
WHITEWATER EXPRESS CAR WASH	SKYKNIGHT	Nov-18	6	60
EXPRESS *	WILDCAT	Apr-18	16	88
Mammoth Holdings	RED DOG	Jan-18	22	104
Onick Onack CAR WASH	Seidler Equity Partners	Jun-15	18	160
Mister	LGP	Jul-14	134	438

### **Recent Stock Performance Index | MCW & DRVN**



Sources: Company Press Releases, Pitchbook, CapIQ as of August 31, 2022 (1) Number of locations existing at exit.



# Recent Car Wash M&A Activity

### **Recent Car Wash Transactions**

Date	Target	Acquirer
Aug-22	SUPER	Jax
Aug-22	SPEEDY SPLASH —CARWASH	CIUD
Aug-22	CARRIAGE HOUSE NEIGHBORHOOD CAR WASH	10 TireDiscounters
Jul-22	• COCAR WASH	Warburg Pincus
Jul-22	THE PARTY OF THE P	Mammoth Holdings
Jun-22	<b>Q</b> CARWASH	CALIBER
Jun-22	ULTIMATE SHINE CAR WASH	SPOTLESS BRANDS
Jun-22	Sp <mark>dokle</mark> Car Wash	PassiveInvesting.com
May-22		Point 72  Asset Management
Apr-22	WASH//ROLL	<b>60</b>
Apr-22	Pronto Wash	Big Dan's CAR WASH
Mar-22	WASH'A	LUY
Mar-22	SHIHLE	LUY
Feb-22	<b>Jax</b> )	TRP Capital Partners Strategic Capital for the Transportation Industry
Feb-22	DIETY	CYNOSURE
Jan-22	Magec	INCLINE'
Dec-21	RAPID WASH	WILD CAT
Dec-21	CALIBER	PERCHERON C A P I T A L
Dec-21	WHITEWATER CAR WASH	FS Freeman Spogli & Co.
Dec-21	CLEAN STREAK VENTURES	Mister

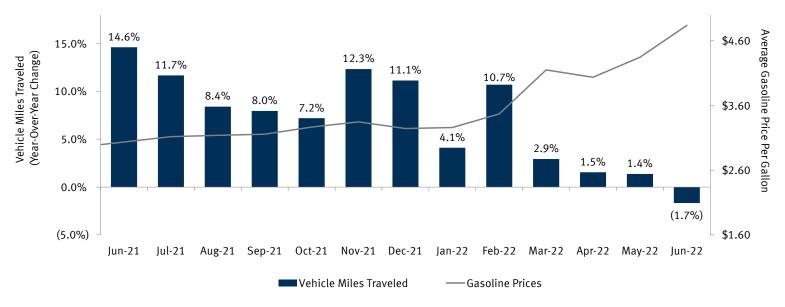
Date	Target	Acquirer
Dec-21	CAR WASH	
Dec-21	LIVINGWATER CAR WASH	COBBLESTONE AUTO SPA
Dec-21	CARWASH	GSP Garnett Station Partners
Dec-21	Carolina Car	Mister
Nov-21	SILVERSTAR	Mammoth Holdings
Nov-21		SUSQUEHANNA PRIVATE CAPITAL
Nov-21	Classy Chassy	Splash CAN WASH
Nov-21		Driven Brands CAR WASH
Oct-21		GO
Sep-21		Parkland
Sep-21	VAN'S Car Wash & Quick Lube	PERFORMANCE PLUS AUICN OIL CHANGE
Aug-21	<b>GARWASH</b>	60
Jul-21	FRANK'S	Driven Brands'
Jun-21	SUPERWASH  PAPERSS  One Name Grap II All'	Mister
Jun-21	X P R E S S C A R W A S H	60
May-21	Green Slean AUTO WASH	EXPRESS *
Apr-21	HYPERSHINE	WHITE WATER
Apr-21	4 LuLu's	Mammoth Holdings
Feb-21	ONAS CONTRACTOR OF THE PARTY OF	MAGNOLIA WASH HOLDINGS
Jan-21	CALIBER CAN WASH	EAGLE MERCHANT PARTNERS

Sources: Company Press Releases, Pitchbook, CapIQ



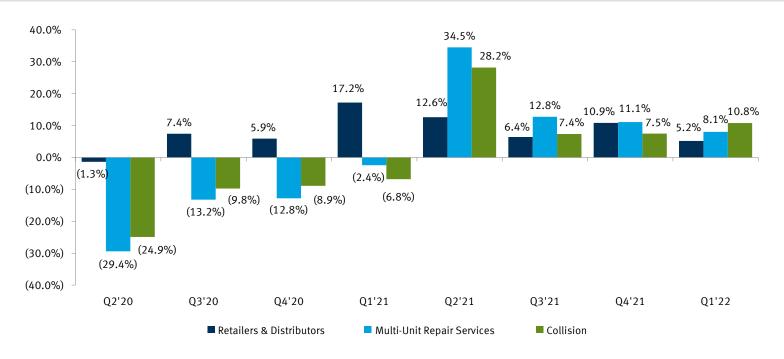
### **Industry Data**

### Miles Traveled and Average Gasoline Price Per Gallon | LTM June 2022



Sources: Miles Traveled - Federal Highway Administration, Gas Prices - U.S. Energy Information Administration

### Same Store Sales Growth (1)(2)



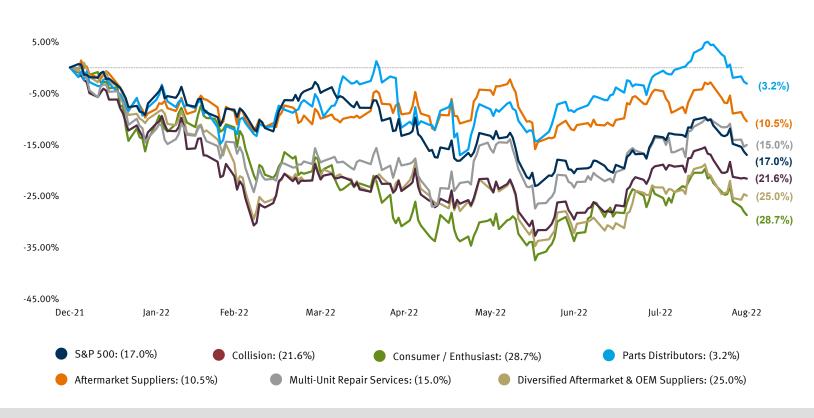
<sup>(1)</sup> Same store sales growth measures revenue growth for stores that have been open at least one year. Same store sales figures reflect only the portions applicable to the automotive aftermarket.

<sup>(2)</sup> Retailers and Distributors includes: Advance Auto Parts, AutoZone, Genuine Parts Company, LKQ, and O'Reilly Automotive Multi-Unit Repair Services includes: Boyd Group Services and Monro Collision includes: Boyd Group Services and LKQ

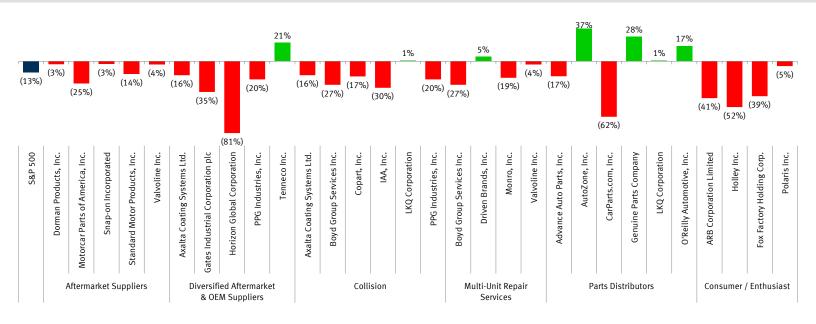


### **Public Equity Market Overview**

#### **Year-to-Date Stock Performance**



### **Recent Stock Performance | Last 12 Months**



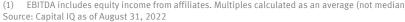
Source: Capital IQ as of August 31, 2022



### **Public Equity Market Overview**









## **M&A Tracker**



Close Date	<u>Target</u>	<u>Buyer</u>	<u>Target Description</u>
Pending	Dayco	Hidden Harbor Capital	Dayco is a leading engine products and drive systems supplier for the automotive and aftermarket industries
Pending	National Tire Distributors	Groupe Touchette	National Tire Distributors is an independent supplier of tires to the replacement tire market
Pending	SuperATV	Dorman Products	Independent supplier to the powersports aftermarket with a family of highly respected brands spanning functional accessories and upgrades, as well as replacement parts for specialty vehicles
Pending	Tenneco, Inc.	Apollo Global Management	One of the world's leading designers, manufacturers and marketers of automotive products for original equipment and aftermarket customers
Pending	Trelleborg Wheel Systems Holding AB	Yokohama Rubber Co.	Company engaged in the manufacture and sale of off-highway tires (OHT) for agricultural and industrial machinery
9/6/2022	Superior Paint & Supply	Wesco Group	Superior Paint & Supply is a locally owned automotive paint supplier serving Utah and the surrounding states for over 50 years
8/31/2022	M&D Distributors	Gridiron Capital	Value-added distributor and remanufacturer of mission-critical aftermarket parts for diesel engines from Warren Equity Partners
8/31/2022	Motive Products	AGS Company Automotive Solutions	Motive Products is a nationally recognized manufacturer- distributor of quality auto and motorcycle tool and equipment
8/31/2022	OpenRoad (4 acquisitions)	Trivest Partners	OpenRoad is a family of leading brands within the collision repair industry
8/31/2022	Pro Tech Auto Glass	Safelite Group	Pro Tech Auto Glass is headquartered in Pennsylvania and is an auto glass retail chain serving western PA, southern NY, and eastern OH
8/29/2022	U-Pull & Pay	Pull-A-Part	U-Pull-&-Pay purchases end-of-life vehicles and offers its customers high-quality automobile parts at a fraction of the retail price
8/26/2022	Trimble's Field Service Management	MiX Telematics	Trimble is an industrial technology company transforming the way the world works by delivering solutions that enable our customers to thrive
8/25/2022	Viking Sales	High Bar Brands	Leader in mud flap production and distribution thanks to its established relationships with several OEMs and aftermarket distribution customers
8/24/2022	myFitment Group of Companies	eBay, Inc.	Delivers the tools and support to help online automotive and powersports parts and accessories sellers thrive
8/16/2022	Blackburn OEM Wheel Solutions	All Star Auto Lights	Leading supplier of new and refurbished original equipment manufacturer (OEM) steel and alloy wheels for the automotive aftermarket
8/15/2022	BD Engine Brake, Inc.	Burnout Brands	BD Diesel manufactures and distributes turbochargers, transmissions and related performance products primarily for enthusiast customers with diesel-powered vehicles

Sources: Capital IQ, Factset, Pitchbook



## **M&A Tracker**



Close Date	<u>Target</u>	<u>Buyer</u>	<u>Target Description</u>
8/12/2022	Barrett-Jackson	IMG	Premier collector car auction and live events company, recently acquired the Collector Car Network (CCN)
8/11/2022	Mid-States Car Wash Solutions	D&S Car Wash Supply	Exclusive distributor of D&S's brand-recognized, high- performance car wash systems including in-bay automatic, self- serve, and truck wash products, in the Mid-South region
8/8/2022	Corvette Central	Legendary Companies	Corvette Central manufactures and distributes Corvette parts and accessories
8/8/2022	Fox Racing	Vista Outdoor	Fox Racing is a global icon in performance motocross, mountain bike and lifestyle gear for adventure seekers
8/5/2022	Midwest Truck & Auto Parts, Inc.	S&S Truck Parts	Supplier of aftermarket and OEM Manual drivetrain components for heavy, medium, light duty and performance applications
8/4/2022	Parts Holding Europe (Autodistribution)	D'leteren Group	Western European leader in independent distribution of vehicle spare parts present in six countries: France, Belgium, The Netherlands, Luxemburg, Italy and Spain
8/4/2022	Super Car Wash Systems	Jax Kar Wash	Super Car Wash Systems provides car wash services, based in Royal Oak, Michigan
8/2/2022	Meritor	Cummins	Meritor is a global supplier of drivetrain, mobility, braking, aftermarket and electric powertrain solutions
8/1/2022	Carriage House Car Wash	Tire Discounters	Carriage House Car Wash operates as an independent and professional car wash company. Incorporated in 2018 and based in Cincinnati, Ohio
8/1/2022	Crash Champions	Clearlake Capital	Crash Champions is a leading independent collision repair company operating 218 state-of-the-art centers across 20 states
8/1/2022	Maslack Supply Limited	Uni-Select	Maslack Supply Limited is an independent, family-owned and operated company, backed up by over 200 outstanding employees
8/1/2022	Service King	Clearlake Capital	Service King is a national operator of auto body collision repair facilities
7/29/2022	Rhombus Energy Solutions	BorgWarner, Inc.	Rhombus offers V2G and Underwriters Laboratory-certified charging. It supplies its patented technology to EV OEMs, including Proterra, and charging and grid service providers
7/28/2022	BBB Industries	Clearlake Capital	BBB Industries is a leader in sustainable manufacturing of starters, alternators, turbochargers and other products intended to serve the automotive aftermarket
7/28/2022	Jack Morris Auto Glass	Driven Brands Holdings	Jack Morris Auto Glass is a provider of auto glass services intended to repair or replace chipped, cracked and broken glass in automobiles and other vehicles
7/25/2022	GCommerce	SPS Commerce	GCommerce is an operator of a cloud-based data exchange platform intended to automate processes and increase sales in the durable goods distribution industry

Sources: Capital IQ, Factset, Pitchbook



### **Automotive Aftermarket Investment Banking**

Stifel is a full-service investment bank with deep industry experience. We serve as strategic advisor to entrepreneurs, family-owned businesses, private equity groups, and leading public and private corporations in North America, Europe, Asia, and Latin America.

### **Contact our Automotive Aftermarket Investment Banking team to find out more:**



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#### **Select Transactions**

\$230,000,000



Initial Public Offering Joint Bookrunning Manager March 2022

HIDDEN HARBOR Has Been Acquired by MidOcean Advisor to Seller



February 2022



December 2021







August 2021





Advisor to Buyer August 2021

\$230,000,000

KENSINGTON Acquisition Corp. II

\$276,000,000



Initial Public Offering Joint Bookrunning Manager August 2021







May 2021



Initial Public Offering Joint Bookrunning Joint Lead Arranger Manager February 2021 May 2021

## **Appendices – Valuation** Metrics

### Valuation Metrics<sup>(1)(2)</sup>

Ct. d. Sow I					D: /		P/E		Forward PEG			TEV / Revenue			TEV / EBITDA		
	Stock Price	52 Week High / Low	Market Cap	TEV	Price / TBV	LTM	CY 2021	CY 2022	CY 2021	CY 2022	LTM	CY 2021	CY 2022	LTM	CY 2021	CY 2022	
Aftermarket Suppliers	FIICE	IIIgii / Low	Сар	124	157	LIM	C1 2021	C1 2022	C1 2021	C1 2022	LIM	C1 2021	C1 2022	LIM	C1 2021	C1 2022	
Dorman Products, Inc.	\$90.65	\$122.96 / \$88.44	\$2,849	\$3,114	4.6x	25.4x	21.9x	17.8x	NA	NA	2.0x	2.3x	1.9x	13.5x	15.1x	12.3x	
Motorcar Parts of America, Inc.	\$14.86	\$21.10 / \$12.59	\$286	\$528	0.9x	23.6x	33.3x	9.1x	NA.	NA	0.8x	0.8x	0.8x	10.1x	9.5x	6.3x	
Snap-on Incorporated		\$235.36 / \$190.08	\$11,605	\$12,081	3.9x	17.0x	14.3x	13.4x	2.0x	1.8x	2.6x	2.6x	2.7x	9.3x	9.8x	9.4x	
Standard Motor Products, Inc.	\$36.70	\$55.09 / \$36.34	\$786	\$1,091	2.1x	11.0x	8.9x	10.4x	NA	NA NA	0.8x	0.8x	0.8x	7.2x	6.5x	8.1x	
Valvoline Inc.	\$29.07	\$37.97 / \$26.70	\$5,146	\$7,036	NM	15.1x	12.5x	15.8x	1.0x	1.3x	2.0x	2.2x	2.2x	9.8x	9.7x	11.6x	
Mean	4-2111	457.577 423.10	\$4,134	\$4,770	2.9x	18.4x	18.2x	13.3x	1.5x	1.6x	1.6x	1.8x	1.7x	10.0x	10.1x	9.5x	
Median			\$2,849	\$3,114	3.0x	17.0x	14.3x	13.4x	1.5x	1.6x	2.0x	2.2x	1.9x	9.8x	9.7x	9.4x	
Diversified Aftermarket & OEM Supplie	ers			12, 1													
Axalta Coating Systems Ltd.	\$25.75	\$34.12 / \$21.44	\$5,679	\$8,989	NM	33.5x	22.5x	15.8x	1.7x	1.2x	1.9x	2.0x	1.8x	12.4x	10.9x	10.7x	
Gates Industrial Corporation plc	\$10.72	\$18.18 / \$10.37	\$3,026	\$5,672	NM	25.3x	10.5x	8.8x	NA	NA	1.6x	1.6x	1.6x	9.3x	8.0x	7.8x	
Horizon Global Corporation	\$1.49	\$8.75 / \$1.30	\$41	\$466	NM	NM	NM	NA	NM	NA	0.6x	0.6x	NA	NM	15.9x	NA	
PPG Industries, Inc.		\$177.32 / \$107.06	\$29,840	\$36,796	NM	29.4x	21.0x	18.7x	2.3x	2.1x	2.1x	2.2x	2.0x	17.2x	15.8x	14.0x	
Tenneco Inc.	\$18.86	\$19.50 / \$9.51	\$1,573	\$6,533	NM	NM	44.3x	11.6x	1.6x	0.4x	0.4x	0.4x	0.3x	7.6x	5.8x	5.4x	
Mean			\$8,032	\$11,691	NM	29.4x	24.6x	13.8x	1.8x	1.2x	1.3x	1.4x	1.4x	11.6x	11.3x	9.5x	
Median			\$3,026	\$6,533	NM	29.4x	21.8x	13.7x	1.7x	1.2x	1.6x	1.6x	1.7x	10.8x	10.9x	9.3x	
Global Tire Manufacturers																	
Bridgestone Corporation	\$37.84	\$39.74 / \$29.16	\$26,885	\$28,272	1.4x	14.6x	7.8x	12.8x	1.8x	2.9x	1.1x	1.0x	1.0x	5.8x	5.0x	5.5x	
The Goodyear Tire & Rubber Company	\$14.03	\$24.89 / \$10.33	\$3,968	\$12,347	1.3x	9.9x	4.8x	6.8x	NA	NA	0.6x	0.7x	0.6x	5.9x	6.6x	5.4x	
Hankook Tire & Technology Co., Ltd.	\$27.98	\$35.63 / \$22.46	\$3,454	\$3,411	0.5x	10.4x	6.8x	7.4x	NM	NM	0.6x	0.6x	0.6x	3.9x	3.3x	3.8x	
Kumho Tire Co., Inc.	\$2.54	\$4.62 / \$2.48	\$745	\$2,417	0.8x	NM	NM	NA	NM	NA	1.0x	1.1x	NA	16.0x	14.4x	NA	
Michelin SCA	\$24.48	\$39.20 / \$23.84	\$17,442	\$23,071	1.4x	9.9x	8.4x	7.8x	2.1x	1.9x	0.9x	0.9x	0.8x	4.8x	4.6x	4.5x	
Nexen Tire Corporation	\$4.81	\$6.30 / \$3.84	\$510	\$1,457	0.4x	NM	NM	NM	NM	NM	0.8x	0.8x	0.8x	18.9x	9.2x	9.8x	
Pirelli & C. S.p.A.	\$3.81	\$6.78 / \$3.53	\$3,807	\$7,925	NM	10.1x	11.1x	6.8x	0.7x	0.4x	1.2x	1.2x	1.3x	6.5x	7.0x	5.7x	
Toyo Tire Corporation	\$12.08	\$15.04 / \$9.36	\$1,881	\$2,531	0.8x	6.2x	5.2x	6.1x	0.5x	0.6x	0.8x	0.7x	0.7x	4.6x	3.9x	4.8x	
The Yokohama Rubber Co., Ltd.	\$16.43	\$16.79 / \$10.03	\$2,653	\$3,837	0.8x	13.4x	4.6x	9.7x	NM	NM	0.7x	0.7x	0.7x	5.8x	4.0x	5.6x	
Mean	,		\$6,816	\$9,474	0.9x	10.6x	6.9x	8.2x	1.3x	1.5x	0.9x	0.9x	0.8x	8.0x	6.5x	5.6x	
Median			\$3,454	\$3,837	0.8x	10.1x	6.8x	7.4x	1.2x	1.3x	0.8x	0.8x	0.8x	5.8x	5.0x	5.5x	
Collision								,,,,,									
Axalta Coating Systems Ltd.	\$25.75	\$34.12 / \$21.44	\$5,679	\$8,989	NM	33.5x	22.5x	15.8x	1.7x	1.2x	1.9x	2.0x	1.8x	12.4x	10.9x	10.7x	
Boyd Group Services Inc.	\$138.42	\$204.19 / \$89.84	\$2,972	\$3,931	NM	NM	NM	NM	NM	NM	1.8x	2.1x	1.6x	NM	NM	14.3x	
Copart, Inc.		\$161.12 / \$102.21	\$28,438	\$27,283	7.2x	34.6x	26.0x	26.1x	1.7x	1.7x	8.1x	8.6x	7.5x	18.5x	19.2x	17.0x	
IAA, Inc.	\$37.26	\$61.17 / \$31.32	\$4,984	\$7,144	NM	20.5x	17.0x	15.9x	1.5x	1.4x	3.5x	3.9x	3.4x	13.1x	13.2x	13.1x	
LKQ Corporation	\$53.22	\$60.43 / \$42.36	\$14,603	\$18,059	23.1x	17.6x	14.5x	13.5x	NA.	NA.	1.4x	1.4x	1.4x	10.6x	10.3x	10.2x	
PPG Industries, Inc.		\$177.32 / \$107.06	\$29,840	\$36,796	NM	29.4x	21.0x	18.7x	2.3x	2.1x	2.1x	2.2x	2.0x	17.2x	15.8x	14.0x	
Mean	******	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$14,419	\$17,034	15.2x	27.1x	20.2x	18.0x	1.8x	1.6x	3.1x	3.4x	3.0x	14.4x	13.9x	13.2x	
Median			\$10,141	\$13,524	15.2x	29.4x	21.0x	15.9x	1.7x	1.6x	2.0x	2.1x	1.9x	13.1x	13.2x	13.6x	
Multi-Unit Services																	
Boyd Group Services Inc.	\$138.42	\$204.19 / \$89.84	\$2,972	\$3,931	NM	NM	NM	NM	NM	NM	1.8x	2.1x	1.6x	NM	NM	14.3x	
Driven Brands Holdings Inc.	\$31.43	\$34.62 / \$24.62	\$5,264	\$8,590	NM	47.6x	NM	26.6x	NM	1.4x	4.9x	5.9x	4.3x	20.0x	24.2x	17.1x	
Monro, Inc.	\$46.31	\$64.72 / \$37.49	\$1,491	\$2,176	NM	34.5x	24.1x	30.2x	1.6x	2.0x	1.6x	1.6x	1.6x	12.3x	11.4x	13.2x	
Valvoline Inc.	\$29.07	\$37.97 / \$26.70	\$5,146	\$7,036	NM	15.1x	12.5x	15.8x	1.0x	1.3x	2.0x	2.2x	2.2x	9.8x	9.7x	11.6x	
Mean			\$3,718	\$5,433	NM	32.4x	18.3x	24.2x	1.3x	1.6x	2.6x	2.9x	2.4x	14.1x	15.1x	14.0x	
Median			\$4,059	\$5,484	NM	34.5x	18.3x	26.6x	1.3x	1.4x	1.9x	2.2x	1.9x	12.3x	11.4x	13.7x	
Parts Distributors																	
Advance Auto Parts, Inc.	\$168.64	\$244.55 / \$164.00	\$10,047	\$13,855	8.6x	22.6x	17.5x	12.9x	1.2x	0.9x	1.3x	1.3x	1.2x	13.1x	11.9x	10.0x	
AutoZone, Inc.	\$2,119.21	2362.24 / \$1503.30	\$41,298	\$49,902	NM	23.8x	20.1x	17.8x	1.7x	1.5x	3.2x	3.3x	3.1x	13.7x	14.1x	13.5x	
CarParts.com, Inc.	\$6.48	\$18.58 / \$5.90	\$353	\$387	3.3x	NM	NM	NM	NM	NM	0.6x	0.7x	0.6x	NM	NM	17.2x	
Genuine Parts Company	\$156.01	\$161.45 / \$115.63	\$22,065	\$25,678	NM	23.5x	24.9x	19.6x	2.5x	2.0x	1.3x	1.4x	1.2x	13.7x	16.4x	13.3x	
LKQ Corporation	\$53.22	\$60.43 / \$42.36	\$14,603	\$18,059	23.1x	17.6x	14.5x	13.5x	NA	NA	1.4x	1.4x	1.4x	10.6x	10.3x	10.2x	
O'Reilly Automotive, Inc.	\$697.12	\$750.88 / \$562.90	\$44,140	\$50,534	NM	27.1x	22.2x	21.9x	1.5x	1.5x	3.7x	3.8x	3.6x	15.6x	15.5x	15.8x	
Mean			\$22,084	\$26,402	11.7x	22.9x	19.8x	17.1x	1.7x	1.5x	1.9x	2.0x	1.8x	13.3x	13.6x	13.3x	
Median			\$18,334	\$21,868	8.6x	23.5x	20.1x	17.8x	1.6x	1.5x	1.3x	1.4x	1.3x	13.7x	14.1x	13.4x	
Consumer / Enthusiast																	
ARB Corporation Limited	\$20.87	\$37.76 / \$17.05	\$1,704	\$1,694	4.9x	23.9x	18.3x	23.6x	1.8x	2.4x	3.5x	3.3x	3.5x	13.5x	11.9x	13.0x	
Holley Inc.	\$5.67	\$14.68 / \$5.61	\$669	\$1,315	NM	15.3x	NM	12.5x	NM	0.6x	1.8x	1.9x	1.9x	9.4x	8.6x	9.4x	
Fox Factory Holding Corp.	\$93.21		\$3,939	\$4,282	8.0x	29.8x	23.9x	17.9x	1.3x	1.0x	2.9x	3.3x	2.7x	15.9x	17.9x	13.7x	
Polaris Inc.	\$113.27		\$6,746	\$8,559	44.2x	19.7x	14.1x	11.2x	NA	NA	1.0x	1.0x	1.0x	10.0x	9.0x	7.9x	
Mean			\$3,265	\$3,962	19.0x	22.2x	18.7x	16.3x	1.6x	1.3x	2.3x	2.4x	2.3x	12.2x	11.9x	11.0×	
Median			\$2,822	\$2,988	8.0x	21.8x	18.3x	15.2x	1.6x	1.0x	2.4x	2.6x	2.3x	11.8x	10.5x	11.2×	
Auctions																	
Copart, Inc.	\$119.65	\$161.12 / \$102.21	\$28,438	\$27,283	7.2x	34.6x	26.0x	26.1x	1.7x	1.7x	8.1x	8.6x	7.5x	18.5x	19.2x	17.0x	
IAA, Inc.	\$37.26		\$4,984	\$7,144	NM	20.5x	17.0x	15.9x	1.5x	1.4x	3.5x	3.9x	3.4x	13.1x	13.2x	13.1x	
KAR Auction Services, Inc.	\$14.60	\$22.10 / \$11.76	\$1,691	\$4,317	NM	40.6x	NM	42.6x	NM	2.0x	1.9x	1.9x	2.8x	12.0x	11.1x	17.2x	
Mean			\$11,704	\$12,915	7.2x	31.9x	21.5x	28.2x	1.6x	1.7x	4.5x	4.8x	4.6x	14.6x	14.5x	15.8x	
Median			\$4,984	\$7,144	7.2x	34.6x	21.5x	26.1x	1.6x	1.7x	3.5x	3.9x	3.4x	13.1x	13.2x	17.0x	
- mediuii			4 1,70 1			- non		LOILA			7,571				LJIEN	1,10%	

<sup>\$</sup> in millions except stock price



<sup>(2)</sup> All values converted to USD at the exchange rate of the date above Source: Capital IQ as of August 31, 2022

## **Appendices – Operating** Results

### Operating Results<sup>(1)(2)</sup>

Comman Personal Comman Perso					Net			Margins			Sales G	Sales Growth		owth
Domain Production   1.00   1		LTM Date	Revenue	EBITDA	EBIT	-	Gross			NI				
Moorane Parks of America, Inc.	Aftermarket Suppliers													
Stap on time-processed  Mindella Month Products, Inc.  Mindell	Dorman Products, Inc.	06/25/22	\$1,566	\$231	\$193	\$140	33.4%	14.8%	12.3%	9.0%	30.4%	11.9%	13.9%	3.2%
Sandard More Products, Inc.  60,0022  31,364  31,362  31,563  31,563  31,564  31,577  31,578	Motorcar Parts of America, Inc.	06/30/22	\$665	\$52	\$40	\$6	19.9%	7.9%	6.0%	1.0%	11.9%	9.1%	(2.2%)	(7.7%)
Value   Valu	Snap-on Incorporated	07/02/22	\$4,729	\$1,297	\$1,203	\$869	51.1%	27.4%	25.4%	18.4%	5.6%	4.3%	8.9%	5.9%
Mean	Standard Motor Products, Inc.	06/30/22	\$1,362	\$152	\$124	\$81	27.9%	11.1%	9.1%	6.0%	9.4%	3.9%	(13.0%)	0.3%
Median   \$1.566   \$2.16   \$3.90   \$3.00   \$3	Valvoline Inc.	06/30/22	\$3,536	\$715	\$616	\$435	28.7%	20.2%	17.4%	12.3%	26.4%	11.7%	2.7%	7.7%
Column   C														
Natis Cardia Systems Ltd.  6490/072 54,635 5728 5416 5709 72.07 15.7% 9.9% 4.5% 8.0% 2.1% 0.40% 0.2% 0.2% 0.2% 0.2% 0.2% 0.2% 0.2% 0.			\$1,566	\$231	\$193	\$140	28.7%	14.8%	12.3%	9.0%	11.9%	9.1%	2.7%	3.2%
Gales International Composition   6070722   53.078   50.00   53.00   5			A		****								(= , +0/)	(= ==()
Marcon   M														
PRO Industries, Inc.    06/30/22   \$17.561   \$37.66   \$3.66   \$1.00   \$7.75   \$1.00	· · ·													
Tenneco Inc.    Mean   Same   Sect.	·													
Mean   S6,886   S646   S522   S224   26,076   PA/S   S227   S278   S296   S208   S20														
Contact   Tem Manufactures		06/30/22												
Global Tem Anufacturers  Global Tem Anufacturers  Global Composition   Gold 2012   \$26,224   \$4,871   \$2,277   \$591   \$40,1%   \$18,6%   \$11,2%   \$3,8%   \$11,1%   \$0,7%   \$1,2														
Bridgestinon Corporation  Oscilariza Sales			<b>34,033</b>	3/26	7307	3208	29.3 /6	12.2 %	0.7/6	4.5 /6	J.J /6	4.1 /0	(21.0/6)	(0.6 %)
The Goodynam Tire & Rubber Company (67,1072 2 50.0.08   \$3.0.098   \$3.1.41   \$9.47   \$0.4%   \$1.0.4%   \$1.7%   \$4.7%   \$1.2.6%		06/30/22	\$26.226	¢/, 971	\$2.027	\$001	40 1%	19 6%	11 29/	2 00/.	11 19/	0.7%	12 1%	1 10/.
Harkbook The & Technology Co., Ltd.   66/701/22   53,406   58.88   \$440   \$5.92   24.7%   13.2%   7.6%   2.9%   2.9%   0.9%														
Kumho Infe Co., Inc.  66/39/22 \$2.322 \$3.272 \$3.515 \$4.52 \$1.654 \$1.059 \$6.595 \$1.089 \$0.490 \$1.0400 \$0.595 \$1.050														
Michelin SCA  06/30/22 \$27.067 \$5.787 \$3.060 \$1.730 \$28.0% \$1.770 \$1.44% \$6.4% \$15.4% \$3.6% \$3.0% \$3.5% \$3.0														
Noem Inte Corporation   06/30/22   51/76   577   (568)   (548)   16.1%   4.4%   (3.9%)   (2.6%)   17.8%   3.2%   (6.0%)   22.6%   17.8%   3.2%   (6.0%)   17.8%   3.2%   3.														
Pinelli R.C. S.D.A.   06/30/22   S5.516   S1.212   S775   S419   68.4%   18.5%   11.5%   6.4%   17.7%   17.7%   23.7%   3.5%   17.7%   17.7%   17.7%   17.7%   3.2.7%   3.5%   17.7%														
Toyo Tire Comporation	·													
The Yokohama Rubber Company	-													
Media	,													
Media		00/30/22			-									
Collision  Autaire Coaling Systems Ltd.  Oc/30/122  SA/635  S728  SA/16  S208  S208  A4.24  A503  S208  A4.24  A504  A504  A504  S204  A504  A504  A504  A504  A504  A504  A504  A504  A504  A503  A604  A504  A50														
Azalta Cadaing Systems Ltd.  06/30/22 \$4.6455 \$728 \$416 \$5208 \$29.3 \$1.57% \$9.0% \$4.5% \$0.0% \$2.1% \$(2.46.8)\$ (2.8%)  8.09d Group Services Inc.  06/30/22 \$3.176 \$134 \$522 \$50.082 \$48.0% \$4.2% \$4.1% \$2.9% \$0.9% \$1.7% \$1.38% \$(2.8%) \$8.1%  Ala, Inc.  07/03/22 \$2.047 \$5.43 \$1.355 \$1.052 \$4.80% \$4.2% \$4		_		,,,,,		*					-,		(5.5.5)	
Boyd Group Services Inc.  06/30/22  \$3.366 \$1.472 \$3.365 \$1.472 \$3.1352 \$1.082 \$4.80%		06/30/22	\$4,635	\$728	\$416	\$208	29.3%	15.7%	9.0%	4.5%	8.0%	2.1%	(24.6%)	(2.8%)
Capart, Inc.  OA j 30/072 \$3.366 \$1.473 \$1.352 \$1.082 \$4.09 \$4.384 \$0.274 \$32.276 \$3.6374 \$1.915, \$28.174 \$2.395 \$1.084 \$1.084 \$1.085 \$	• ,													
MA, Inc.	'													
LKQ Corporation   06/30/22   51,172   51,706   51,432   51,213   40,5%   12,9%   10,9%   9,2%   4,5%   7,5%   0,3%   10,0%   PPG industries, Inc.   06/30/22   517,561   52,142   51,561   51,089   37,2%   12,2%   8,9%   6,2%   12,0%   4,1%   (19,1%)   (2,5%)   Median   50,000   51,101   5898   5693   38,8%   14,3%   9,9%   7,7%   20,3%   9,8%   (1,2%)   9,1%   Multi-Unit Services  Boyd Group Services Inc.   06/30/22   51,740   5134   542   520   44,2%   6,1%   2,9%   0,9%   31,7%   13,8%   (2,8%)   8,3%   6,0%   10,0%   1	•													
PRG Industries, Inc.														
Media	•													
Modelan   Mode								19.6%				9.8%		
Boyd Group Services Inc.    06/30/22   \$2,76   \$134   \$62   \$20   44.2%   6.1%   2.9%   0.9%   31.7%   13.8%   (2.8%)   8.1%	Median		\$4,000	\$1,101	\$898	\$693	38.8%	14.3%	9.9%	7.7%	20.3%	9.8%	(1.2%)	9.1%
Driven Brands Holdings Inc.  06/25/22 \$1,740 \$429 \$295 (\$28) 44.4% 24.6% 17.0% (1.6%) 38.0% 0.0% 48.5% 0.0% Monro, Inc.  06/25/22 \$1,367 \$177 \$96 \$58 3.5.0% 12.9% 7.0% 4.3% 12.0% 5.1% 2.8% 13.9% Valvoline Inc.  06/30/22 \$3,536 \$715 \$616 \$435 \$28.7% 20.2% 17.4% 12.3% 26.4% 11.7% 2.7% 7.7% 12.8% 4.3% 12.0% 1.0% 1.0% 1.0% 1.0% 1.0% 1.0% 1.0% 1	Multi-Unit Services													
Monro, Inc.  06/25/22 \$1,367 \$177 \$96 \$58 35.0% 12.9% 7.0% 4.3% 12.0% 5.1% 2.8% 13.3% Valvoline Inc.  06/30/22 \$3.536 \$715 \$516 \$435 28.7% 20.2% 17.4% 12.3% 26.4% 11.1% 2.7% 7.7% 4.3% Mean S.2.05 \$364 \$267 \$121 \$3.8% 16.6% 12.0% 2.6% 29.1% 8.4% 2.8% 4.3% 4.3% Avance Auto Parts, Inc.  Median \$1,958 \$303 \$195 \$39 39.6% 16.6% 12.0% 2.6% 29.1% 8.4% 2.8% 4.5% 4.5% 4.3% Avance Auto Parts, Inc.  07/16/22 \$11.058 \$1.060 \$786 \$536 44.8% 9.6% 7.1% 4.8% 16.6% 3.1% (31.5%) 2.0% AutoZone, Inc.  05/07/22 \$15,817 \$3,639 \$3,208 \$2,405 \$2.4% 23.0% 20.3% 15.2% 10.9% 8.0% 7.8% 8.8% 6.8% 6.8% 6.8% 10.0% 0.6/30/22 \$15,817 \$3,639 \$3,208 \$2,405 \$2.4% 23.0% 20.3% 15.2% 10.9% 8.0% 7.8% 8.8% 6.8% 6.8% 6.8% 10.6% 31.5% 31.3% (31.5%) 32.0% 10.0% 0.6/30/22 \$13,172 \$1,706 \$1,432 \$1,213 40.5% 12.9% 10.9% 9.2% 4.5% 7.5% 0.3% 10.0% 0.8% 10.0% 0.8% 10.0% 0.6/30/22 \$13,172 \$1,706 \$1,432 \$1,213 40.5% 12.9% 10.9% 9.2% 4.5% 7.5% 0.3% 10.0% 0.8% 10.0% 0.8% 10.0% 0.6/30/22 \$13,738 \$3,249 \$2,911 \$2,136 \$2.0% 23.6% 21.2% 15.6% 9.1% 9.4% 5.8% 10.8% 0.8% 0.8% 0.8% 0.8% 0.8% 0.8% 0.8%	Boyd Group Services Inc.	06/30/22	\$2,176	\$134	\$62	\$20	44.2%	6.1%	2.9%	0.9%	31.7%	13.8%	(2.8%)	8.1%
Valvoline Inc.    Mean   S2,205   S364   S267   S121   38,1%   16,0%   11,1%   4,0%   27,0%   7,7%   12,8%   4,3%   4,3%   Median   S1,958   S303   S195   S39   39,6%   16,6%   11,1%   4,0%   27,0%   7,7%   12,8%   4,3%   4,3%   4,5%	Driven Brands Holdings Inc.	06/25/22	\$1,740	\$429	\$295	(\$28)	44.4%	24.6%	17.0%	(1.6%)	38.0%	0.0%	48.5%	0.0%
Median   S2,205   S364   S267   S121   38.1%   16.0%   11.1%   4.0%   27.0%   7.7%   12.8%   4.3%   4.3%   Median   S1,958   S303   S195   S39   39.6%   16.6%   12.0%   2.6%   29.1%   8.4%   2.4%   4.5%	Monro, Inc.	06/25/22	\$1,367	\$177	\$96	\$58	35.0%	12.9%	7.0%	4.3%	12.0%	5.1%	2.8%	1.3%
Parts Distributors  Advance Auto Parts, Inc.  O7/16/22 \$11,058 \$1,060 \$786 \$536 \$44.8% \$9.6% 7.1% 4.8% 1.6% 3.1% (13.5%) 2.0% Advance Auto Parts, Inc.  AutoZone, Inc.  O5/16/22 \$15,817 \$3,639 \$3,208 \$2,405 \$52.4% 23.0% 20.3% 15.2% 10.9% 8.0% 7.8% 8.8% CarParts.com, Inc.  O6/30/22 \$622 \$9 (\$2) (\$3) 35.0% 1.5% (0.4%) (0.6%) 15.2% 10.9% 8.0% 7.8% 8.8% (3.1%) Genuine Parts Company 06/30/22 \$20,519 \$1,876 \$1,558 \$1,103 \$35.1% 9.1% 7.6% 5.4% 14.8% 5.5% 26.3% 9.4% 14.8% 5.5% 26.3% 9.4% 14.8% 5.5% 26.3% 9.4% 14.8% 15.3% 9.2% 10.9% 9.2% 4.5% 7.5% 0.3% 10.0% 0'Geilly Automotive, Inc.  O6/30/22 \$13,738 \$3,249 \$2,911 \$2,136 \$52.0% 23.6% 21.2% 15.6% 9.1% 9.4% 5.8% 10.8% 6.3% 9.1% 10.8% 10	Valvoline Inc.	06/30/22	\$3,536	\$715	\$616	\$435	28.7%	20.2%	17.4%	12.3%	26.4%	11.7%	2.7%	7.7%
Parts Distributors	Mean		\$2,205	\$364	\$267	\$121	38.1%	16.0%	11.1%	4.0%	27.0%	7.7%	12.8%	4.3%
Advance Auto Parts, Inc.  O7/16/22 \$11,058 \$1,060 \$786 \$536 \$44.8% \$9.6% \$7.1% \$4.8% \$1.6% \$3.1% \$(13.5%) \$2.0% AutoZone, Inc.  O5/07/22 \$15,817 \$3,639 \$3,208 \$2,405 \$52.4% \$23.0% \$2.03% \$15.2% \$10.9% \$8.0% \$7.8% \$8.8% \$8.8% \$1.000 \$15.4% \$15.3% \$33.3% \$1.1% \$1.0000 \$1.0000 \$1.0000 \$1.0000 \$1.0000 \$1.0000 \$1.0000 \$1.0000 \$1.0000 \$1.0000 \$1.0000 \$1.00	Median		\$1,958	\$303	\$195	\$39	39.6%	16.6%	12.0%	2.6%	29.1%	8.4%	2.8%	4.5%
AutoZone, Inc. 05/07/22 \$15,817 \$3,639 \$3,208 \$2,405 \$2.4% 23.0% 20.3% 15.2% 10.9% 8.0% 7.8% 8.8% CarParts, com, Inc. 07/02/2 \$622 \$9 (\$2) \$(\$3) 35.0% 1.5% (0.4%) 0.6%) 15.4% 15.3% 33.3% (3.1%) Genuine Parts Company 06/30/22 \$20,519 \$1,876 \$1,558 \$1,103 35.1% 9.1% 7.6% 5.4% 14.8% 5.5% 26.3% 9.4% 10.0% 06/30/22 \$13,172 \$1,706 \$1,432 \$1,213 40.5% 12.9% 10.9% 9.2% 4.5% 7.5% 0.3% 10.0% 0'Reilly Automotive, Inc. 06/30/22 \$13,173 \$3,249 \$2,911 \$2,136 52.0% 23.6% 21.2% 15.6% 9.1% 9.4% 8.1% 10.0% 6.3% Median \$13,455 \$1,791 \$1,495 \$1,158 42.6% 11.3% 9.2% 7.3% 10.0% 7.8% 6.8% 9.1% Consumer / Enthusiast  ARB Corporation Limited 06/30/22 \$480 \$126 \$115 \$84 54.9% 26.1% 24.0% 17.5% 11.4% 12.8% 10.2% 18.7% 60.8% 10.9% 60.3% 6	Parts Distributors													
CarParts.com, Inc. 07/02/22 \$622 \$9 (\$2) (\$3) 35.0% 1.5% (0.4%) (0.6%) 15.4% 15.3% 33.3% (3.1%) Genuine Parts Company 06/30/22 \$20,519 \$1,876 \$1,558 \$1,103 35.1% 9.1% 7.6% 5.4% 14.8% 5.5% 26.3% 9.4% LKQ Corporation 06/30/22 \$13,172 \$1,706 \$1,432 \$1,213 40.5% 12.9% 10.9% 9.2% 4.5% 7.5% 0.3% 10.0% O'Reilly Automotive, Inc. 06/30/22 \$13,738 \$3,249 \$2,911 \$2,136 52.0% 23.6% 21.2% 15.6% 9.1% 9.4% 5.8% 10.8% Median \$12,488 \$1,923 \$1,649 \$1,232 43.3% 13.3% 11.1% 8.3% 9.4% 8.1% 10.0% 6.3% Median \$13,455 \$1,791 \$1.495 \$1,158 42.6% 11.3% 9.2% 7.3% 10.0% 7.8% 6.8% 9.1% Consumer / Enthusiast ARB Corporation Limited 06/30/22 \$480 \$126 \$115 \$84 54.9% 26.1% 24.0% 17.5% 11.4% 12.8% 10.0% (6.1%) 0.0% Fox Factory Holding Corp. 07/03/22 \$719 \$140 \$114 \$9 41.4% 19.5% 15.8% 1.3% 15.0% 0.0% (6.1%) 0.0% Fox Factory Holding Corp. 07/01/22 \$1,474 \$269 \$223 \$183 33.0% 18.2% 15.1% 12.4% 30.2% 26.9% 20.2% 30.1% Polaris Inc. 06/30/22 \$8,419 \$852 \$608 \$267 22.4% 10.1% 7.2% 3.2% 7.3% 11.0% (25.1%) 9.9% Median \$2,773 \$346 \$265 \$136 37.9% 18.5% 15.6% 8.6% 16.0% 12.7% (0.2%) 14.7% Median \$52,773 \$346 \$265 \$136 37.9% 18.5% 15.6% 8.6% 16.0% 12.7% (0.2%) 14.7% Median \$52,773 \$346 \$265 \$136 37.9% 18.8% 15.5% 7.8% 13.2% 11.9% 21.1% 22.1% 11.9% 21.1% 43.3% 21.1%	Advance Auto Parts, Inc.	07/16/22	\$11,058	\$1,060	\$786	\$536	44.8%	9.6%	7.1%	4.8%	1.6%	3.1%	(13.5%)	2.0%
Genuine Parts Company 06/30/22 \$20,519 \$1,876 \$1,558 \$1,103 35.1% 9.1% 7.6% 5.4% 14.8% 5.5% 26.3% 9.4% LKQ Corporation 06/30/22 \$13,172 \$1,706 \$1,432 \$1,213 40.5% 12.9% 10.9% 9.2% 4.5% 7.5% 0.3% 10.0% 07 Reilly Automotive, Inc. 06/30/22 \$13,738 \$3,249 \$2,911 \$2,136 52.0% 23.6% 21.2% 15.6% 9.1% 9.4% 5.8% 10.8% Media \$13,455 \$1,791 \$1,669 \$1,232 43.3% 13.3% 11.1% 9.2% 7.3% 10.0% 7.8% 6.8% 9.1%	AutoZone, Inc.	05/07/22	\$15,817	\$3,639	\$3,208	\$2,405	52.4%	23.0%	20.3%	15.2%	10.9%	8.0%	7.8%	8.8%
LKQ Corporation 06/30/22 \$13,172 \$1,706 \$1,432 \$1,213 40.5% 12.9% 10.9% 9.2% 4.5% 7.5% 0.3% 10.0% O'Reilly Automotive, Inc. 06/30/22 \$13,738 \$3,249 \$2,911 \$2,136 52.0% 23.6% 21.2% 15.6% 9.1% 9.4% 5.8% 10.8% Median \$12,488 \$1,923 \$1,649 \$1,232 43.3% 13.3% 11.1% 8.3% 9.4% 8.1% 10.0% 6.3% Median \$13,455 \$1,791 \$1,495 \$1,188 42.6% 11.3% 9.2% 7.3% 10.0% 7.8% 6.8% 9.1% Consumer / Enthusiast  ARB Corporation Limited 06/30/22 \$480 \$126 \$115 \$84 54.9% 26.1% 24.0% 17.5% 11.4% 12.8% 10.2% 18.7% Holley Inc. 07/03/22 \$719 \$140 \$114 \$9 41.4% 19.5% 15.8% 13.3% 15.0% 0.0% (6.1%) 0.0% Fox Factory Holding Corp. 07/01/22 \$1,474 \$269 \$223 \$183 33.0% 18.2% 15.1% 12.4% 30.2% 26.9% 20.2% 30.1% Polaris Inc. 06/30/22 \$8,419 \$852 \$608 \$267 22.4% 10.1% 7.2% 3.2% 7.3% 11.0% (25.1%) 9.9% Median \$1,097 \$204 \$169 \$134 37.2% 18.8% 15.5% 7.8% 13.2% 11.9% 2.1% 14.3% Auctions  Copart, Inc. 04/30/22 \$3,366 \$1,473 \$1,352 \$1,082 48.0% 43.8% 40.2% 32.2% 36.3% 19.1% 28.1% 23.9% AKAR Auction Services, Inc. 06/30/22 \$2,295 \$358 \$148 \$178 \$214 41.9% 15.9% 7.9% 9.5% 20.9% (7.5%) 13.5% (14.6%) Mean \$2,257 \$792 \$5658 \$553 42.0% 28.7% 23.2% 18.8% 28.6% 7.9% 16.8% 7.0%	CarParts.com, Inc.	07/02/22	\$622	\$9	(\$2)	(\$3)	35.0%	1.5%	(0.4%)	(0.6%)	15.4%	15.3%	33.3%	(3.1%)
O'Reilly Automotive, Inc.  Of 30/22 \$13,738 \$3,249 \$2,911 \$2,136 \$52.0% 23.6% 21.2% 15.6% 9.1% 9.4% 5.8% 10.8% Median \$12,488 \$1,923 \$1,649 \$1,232 43.3% 13.3% 11.1% 8.3% 9.4% 8.1% 10.0% 6.3% Median \$13,455 \$1,791 \$1,495 \$1,189 42.6% 11.3% 9.2% 7.3% 10.0% 7.8% 6.8% 9.1%    Consumer / Enthusiast  ARR Corporation Limited 06/30/22 \$480 \$126 \$115 \$84 54.9% 26.1% 24.0% 17.5% 11.4% 12.8% 10.2% 18.7%   Holley Inc. 07/03/22 \$719 \$140 \$114 \$9 41.4% 19.5% 15.8% 1.3% 15.0% 0.0% (6.1%) 0.0%   Fox Factory Holding Corp. 07/01/22 \$1,474 \$269 \$223 \$183 33.0% 18.2% 15.1% 12.4% 30.2% 26.9% 20.2% 30.1%   Polaris Inc. 06/30/22 \$8.419 \$852 \$608 \$267 22.4% 10.1% 7.2% 3.2% 7.3% 11.0% (25.1%) 9.9%   Median \$51,097 \$204 \$169 \$134 37.2% 18.8% 15.5% 7.8% 13.2% 11.9% 2.1% 14.3%   Auctions  Copart, Inc. 04/30/22 \$3,366 \$1,473 \$1,352 \$1,082 48.0% 43.8% 40.2% 32.2% 36.3% 19.1% 28.1% 23.9%   MACHIONS   KAR Auction Services, Inc. 06/30/22 \$2,295 \$358 \$148 \$214 41.9% 15.9% 7.9% 9.5% 20.9% 7.9% 16.8% 7.0%   Median \$2,577 \$792 \$668 \$533 42.0% 28.7% 23.2% 18.8% 28.6% 7.9% 16.8% 7.0%	Genuine Parts Company	06/30/22	\$20,519	\$1,876	\$1,558	\$1,103	35.1%	9.1%	7.6%	5.4%	14.8%	5.5%	26.3%	9.4%
Mean   S12,488   S1,923   S1,649   S1,232   43.3%   13.3%   11.1%   8.3%   9.4%   8.1%   10.0%   6.3%   Median   S13,455   S1,791   S1,495   S1,158   42.6%   11.3%   9.2%   7.3%   10.0%   7.8%   6.8%   9.1%	LKQ Corporation	06/30/22	\$13,172	\$1,706	\$1,432	\$1,213	40.5%	12.9%	10.9%	9.2%	4.5%	7.5%	0.3%	10.0%
Consumer   Enthusiast	O'Reilly Automotive, Inc.	06/30/22	\$13,738	\$3,249	\$2,911	\$2,136	52.0%	23.6%	21.2%	15.6%	9.1%	9.4%	5.8%	10.8%
Consumer / Enthusiast  ARB Corporation Limited	Mean		\$12,488	\$1,923	\$1,649	\$1,232	43.3%	13.3%	11.1%	8.3%	9.4%	8.1%	10.0%	6.3%
ARB Corporation Limited  06/30/22 \$480 \$126 \$115 \$84 54.9% 26.1% 24.0% 17.5% 11.4% 12.8% 10.2% 18.7% Holley Inc.  07/03/22 \$719 \$140 \$114 \$9 41.4% 19.5% 15.8% 1.3% 15.0% 0.0% (6.1%) 0.0% Fox Factory Holding Corp.  07/01/22 \$1,474 \$269 \$223 \$183 33.0% 18.2% 15.1% 12.4% 30.2% 26.9% 20.2% 30.1% 18.2% 10.2% 10.1% 7.2% 3.2% 7.3% 11.0% (25.1%) 9.9% Mean \$2,773 \$346 \$265 \$136 37.9% 18.5% 15.6% 8.6% 16.0% 12.7% (0.2%) 14.7% Median \$1.097 \$204 \$169 \$134 37.2% 18.8% 15.5% 7.8% 13.2% 11.9% 2.1% 14.3% Auctions  Copart, Inc.  04/30/22 \$3,366 \$1,473 \$1,352 \$1,082 48.0% 43.8% 40.2% 32.2% 36.3% 19.1% 28.1% 23.9% 11.9% 24.1% 11.9% 24.1% 14.9% 15.9% 7.9% 9.5% 20.9% (7.5%) 13.5% 11.6% 11.9% 27.9% 11.9% 21.9% 21.	Median		\$13,455	\$1,791	\$1,495	\$1,158	42.6%	11.3%	9.2%	7.3%	10.0%	7.8%	6.8%	9.1%
Holley Inc. 07/03/22 \$719 \$140 \$114 \$9 41.4% 19.5% 15.8% 1.3% 15.0% 0.0% (6.1%) 0.0% Fox Factory Holding Corp. 07/01/22 \$1,474 \$269 \$223 \$183 33.0% 18.2% 15.1% 12.4% 30.2% 26.9% 20.2% 30.1% Polaris Inc. 06/30/22 \$8,419 \$852 \$608 \$267 22.4% 10.1% 7.2% 3.2% 7.3% 11.0% (25.1%) 9.9% Mean \$2,773 \$346 \$265 \$136 37.9% 18.5% 15.6% 8.6% 16.0% 12.7% (0.2%) 14.7% Median \$51,097 \$204 \$169 \$134 37.2% 18.8% 15.5% 7.8% 13.2% 11.9% 2.1% 14.3% Auctions  Copart, Inc. 04/30/22 \$3,366 \$1,473 \$1,352 \$1,082 48.0% 43.8% 40.2% 32.2% 36.3% 19.1% 28.1% 23.9% IA.9% I	Consumer / Enthusiast													
Fox Factory Holding Corp. 07/01/22 \$1,474 \$269 \$223 \$183 33.0% 18.2% 15.1% 12.4% 30.2% 26.9% 20.2% 30.1% Polaris Inc. 06/30/22 \$8,419 \$852 \$608 \$267 22.4% 10.1% 7.2% 3.2% 7.3% 11.0% (25.1%) 9.9% Mean \$2,773 \$346 \$265 \$136 37.9% 18.5% 15.6% 8.6% 16.0% 12.7% (0.2%) 14.7% Median \$1,097 \$204 \$169 \$134 37.2% 18.8% 15.5% 7.8% 13.2% 11.9% 2.1% 14.3% Auctions  Copart, Inc. 04/30/22 \$3,366 \$1,473 \$1,352 \$1,082 48.0% 43.8% 40.2% 32.2% 36.3% 19.1% 28.1% 23.9% AlA, Inc. 07/03/22 \$2,047 \$543 \$444 \$303 36.1% 26.5% 21.7% 14.8% 28.7% 12.0% 8.7% 11.9% KAR Auction Services, Inc. 06/30/22 \$2,259 \$358 \$178 \$214 41.9% 15.9% 7.9% 9.5% 20.9% (7.5%) 13.5% (14.6%) Mean \$2,557 \$792 \$658 \$533 42.0% 28.7% 23.2% 18.8% 28.6% 7.9% 16.8% 7.0%	ARB Corporation Limited				\$115		54.9%		24.0%	17.5%		12.8%	10.2%	18.7%
Polaris Inc. 06/30/22 \$8,419 \$852 \$608 \$267 22.4% 10.1% 7.2% 3.2% 7.3% 11.0% (25.1%) 9.9% Mean 52,773 \$346 \$265 \$136 37.9% 18.5% 15.6% 8.6% 16.0% 12.7% (0.2%) 14.7% Median 51,097 \$204 \$169 \$134 37.2% 18.8% 15.5% 7.8% 13.2% 11.9% 2.1% 14.3% Auctions  Copart, Inc. 04/30/22 \$3,366 \$1,473 \$1,352 \$1,082 48.0% 43.8% 40.2% 32.2% 36.3% 19.1% 28.1% 23.9% IAA, Inc. 07/03/22 \$2,047 \$543 \$444 \$303 36.1% 26.5% 21.7% 14.8% 28.7% 12.0% 8.7% 11.9% KAR Auction Services, Inc. 06/30/22 \$2,259 \$358 \$178 \$214 41.9% 15.9% 7.9% 9.5% 20.9% (7.5%) 13.5% (14.6%) Mean \$2,557 \$792 \$658 \$533 42.0% 28.7% 23.2% 18.8% 28.6% 7.9% 16.8% 7.0%	Holley Inc.													0.0%
Mean Median         52,773         \$346         \$265         \$136         37.9%         18.5%         15.6%         8.6%         16.0%         12.7%         (0.2%)         14.7%           Muctions           Copart, Inc.         04/30/22         \$3,366         \$1,473         \$1,352         \$1,082         48.0%         43.8%         40.2%         32.2%         36.3%         19.1%         28.1%         23.9%           IAA, Inc.         07/03/22         \$2,047         \$543         \$444         \$303         36.1%         26.5%         21.7%         14.8%         28.7%         12.0%         8.7%         11.9%           KAR Auction Services, Inc.         06/30/22         \$2,259         \$358         \$178         \$214         41.9%         15.9%         7.9%         9.5%         20.9%         (7.5%)         13.5%         (14.6%)           Mean         \$2,557         \$792         \$658         \$533         42.0%         28.7%         23.2%         18.8%         28.6%         7.9%         16.8%         7.9%	Fox Factory Holding Corp.													30.1%
Median         \$1,097         \$204         \$169         \$134         37.2%         18.8%         15.5%         7.8%         13.2%         11.9%         2.1%         14.3%           Auctions           Copart, Inc.         04/30/22         \$3,366         \$1,473         \$1,352         \$1,082         48.0%         43.8%         40.2%         32.2%         36.3%         19.1%         28.1%         23.9%           IAA, Inc.         07/03/22         \$2,047         \$543         \$444         \$303         36.1%         26.5%         21.7%         14.8%         28.7%         12.0%         8.7%         11.9%           KAR Auction Services, Inc.         06/30/22         \$2,259         \$358         \$178         \$214         41.9%         15.9%         7.9%         9.5%         20.9%         (7.5%)         13.5%         (14.6%)           Mean         \$2,257         \$792         \$658         \$533         42.0%         28.7%         23.2%         18.8%         28.6%         7.9%         16.8%         7.0%	Polaris Inc.	06/30/22												9.9%
Auctions       Copart, Inc.     04/30/22     \$3,366     \$1,473     \$1,352     \$1,082     48.0%     43.8%     40.2%     32.2%     36.3%     19.1%     28.1%     23.9%       IAA, Inc.     07/03/22     \$2,047     \$543     \$444     \$303     36.1%     26.5%     21.7%     14.8%     28.7%     12.0%     8.7%     11.9%       KAR Auction Services, Inc.     06/30/22     \$2,259     \$358     \$178     \$214     41.9%     15.9%     7.9%     9.5%     20.9%     (7.5%)     13.5%     (14.6%)       Mean     \$2,557     \$792     \$658     \$533     42.0%     28.7%     23.2%     18.8%     28.6%     7.9%     16.8%     7.0%														14.7%
Copart, Inc.     04/30/22     \$3,366     \$1,473     \$1,352     \$1,082     48.0%     43.8%     40.2%     32.2%     36.3%     19.1%     28.1%     23.9%       IAA, Inc.     07/03/22     \$2,047     \$543     \$444     \$303     36.1%     26.5%     21.7%     14.8%     28.7%     12.0%     8.7%     11.9%       KAR Auction Services, Inc.     06/30/22     \$2,259     \$358     \$178     \$214     41.9%     15.9%     7.9%     9.5%     20.9%     (7.5%)     13.5%     (14.6%)       Mean     \$2,557     \$792     \$658     \$533     42.0%     28.7%     23.2%     18.8%     28.6%     7.9%     16.8%     7.0%			\$1,097	\$204	\$169	\$134	37.2%	18.8%	15.5%	7.8%	13.2%	11.9%	2.1%	14.3%
IAÂ, Inc.     07/03/22     \$2,047     \$543     \$444     \$303     36.1%     26.5%     21.7%     14.8%     28.7%     12.0%     8.7%     11.9%       KAR Auction Services, Inc.     06/30/22     \$2,259     \$358     \$178     \$214     41.9%     15.9%     7.9%     9.5%     20.9%     (7.5%)     13.5%     (14.6%)       Mean     \$2,557     \$792     \$658     \$533     42.0%     28.7%     23.2%     18.8%     28.6%     7.9%     16.8%     7.0%	Auctions													
KAR Auction Services, Inc. 06/30/22 \$2,259 \$358 \$178 \$214 41.9% 15.9% 7.9% 9.5% 20.9% (7.5%) 13.5% (14.6%) Mean \$2,557 \$792 \$658 \$533 42.0% 28.7% 23.2% 18.8% 28.6% 7.9% 16.8% 7.0%	Copart, Inc.													
Mean \$2,557 \$792 \$658 \$533 42.0% 28.7% 23.2% 18.8% 28.6% 7.9% 16.8% 7.0%	IAA, Inc.													11.9%
	KAR Auction Services, Inc.	06/30/22												(14.6%)
Median 52,259 5543 \$444 \$303 41.9% 26.5% 21.7% 14.8% 28.7% 12.0% 13.5% 11.9%														7.0%
	Median		\$2,259	\$543	\$444	\$303	41.9%	26.5%	21.7%	14.8%	28.7%	12.0%	13.5%	11.9%

 <sup>(1) \$</sup> in millions
 (2) All values converted to USD at the exchange rate of the date above
 Sources: Capital IQ as of August 31, 2022, Company Filings



# **Appendices – Balance Sheet Metrics**

### **Balance Sheet Metrics**(1)(2)

		Days Outstanding		Cash	Total	Debt /	Debt /	Interest	Current	Quick	S&P D	
	A/R	Inventory	A/P	Conversion	Debt	Capital	EBITDA	Coverage	Ratio	Ratio	Rating	Outlook
Aftermarket Suppliers												
Dorman Products, Inc.	100.4	173.1	45.5	228.0	\$317	24.2%	1.4x	NM	1.7x	0.7x	NA	NA
Motorcar Parts of America, Inc.	49.7	248.6	92.9	205.3	\$253	44.6%	4.8x	3.3x	1.3x	0.3x	NA	NA
Snap-on Incorporated	57.6	134.5	45.0	147.1	\$1,266	22.6%	8.3x	MM	3.3x	2.2x	A-	Stable
Standard Motor Products, Inc.	59.1	185.7	42.0	202.9	\$309	33.5%	0.4x	MM	2.1x	0.6x	NA	NR
Valvoline Inc.	53.2	40.0	34.0	59.2	\$1,988	89.8%	4.1x	8.7x	1.6x	1.1x	BB	NM
Mean	64.0	156.4	51.9	168.5	\$827	42.9%	3.8x	6.0x	2.0x	1.0x		
Median	57.6	173.1	45.0	202.9	\$317	33.5%	4.1x	6.0x	1.7x	0.7x		
<b>Diversified Aftermarket &amp; OEM Supplier</b>	's											
Axalta Coating Systems Ltd.	74.3	78.8	70.9	82.1	\$3,768	73.3%	5.2x	4.2x	1.9x	1.2x	BB	Stable
Gates Industrial Corporation plc	88.1	105.3	75.0	118.4	\$2,709	45.1%	4.4x	4.5x	2.9x	1.7x	NA	NR
Horizon Global Corporation	54.3	92.5	68.6	78.1	\$458	123.0%	0.2x	NM	2.1x	0.7x	NR	NR
PPG Industries, Inc.	67.1	77.8	140.9	4.0	\$7,915	55.7%	9.3x	15.0x	1.5x	0.9x	BBB+	Stable
Tenneco Inc.	52.4	45.8	71.9	26.4	\$5,019	98.7%	5.8x	2.2x	1.2x	0.6x	B+	NM
Mean	67.2	80.1	85.5	61.8	\$3,974	79.1%	5.0x	6.5x	1.9x	1.0x		
Median	67.1	78.8	71.9	78.1	\$3,768	73.3%	5.2x	4.3x	1.9x	0.9x		
Global Tire Manufacturers												
Bridgestone Corporation	78.9	121.1	72.5	127.5	\$5,693	20.5%	1.2x	NM	2.4x	1.4x	А	Stable
The Goodyear Tire & Rubber Company	54.9	87.9	90.3	52.4	\$9,454	63.9%	4.5x	2.9x	1.3x	0.6x	BB-	Stable
Hankook Tire & Technology Co., Ltd.	NA	135.0	NA	NA	\$1,511	18.5%	1.7x	17.6x	2.1x	1.3x	BBB	Stable
Kumho Tire Co., Inc.	79.0	91.9	40.2	130.6	\$1,829	64.2%	1.7x 12.1x	NM	0.9x	0.5x	NA NA	NA
Michelin SCA	79.0 53.5	111.7	60.3	104.9	\$7,861	31.7%	12.1X 1.6x	15.0x	0.9x 1.7x	0.5x 0.7x	A-	Stable
Nexen Tire Corporation	71.9	99.5	27.7	143.6	\$1,208	50.0%	1.6x 15.7x	NM	1.7x 1.3x	0.7x 0.7x	NA	NA
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Pirelli & C. S.p.A.	56.2	218.3	183.5	91.0	\$5,192	47.8%	4.3x	8.6x	1.2x	0.7x	BBB-	Stable
Toyo Tire Corporation	73.0	130.3	36.6	166.8	\$1,046	30.1%	1.9x	NM	1.7x	0.9x	NA	NA
The Yokohama Rubber Co., Ltd.	78.6	128.4	47.5	159.5	\$1,732	27.1%	2.6x	NM	1.8x	0.9x	NA	NR
Mean	68.3	124.9	69.8	122.0	\$3,947	39.3%	5.1x	11.0x	1.6x	0.9x		
Median	72.5	121.1	53.9	129.1	\$1,829	31.7%	2.6x	11.8x	1.7x	0.7x		
Collision												
Axalta Coating Systems Ltd.	74.3	78.8	70.9	82.1	\$3,768	73.3%	5.2x	4.2x	1.9x	1.2x	BB	Stable
Boyd Group Services Inc.	17.8	17.7	77.3	MM	\$1,002	57.7%	7.5x	6.1x	0.7x	0.4x	NA	NA
Copart, Inc.	12.2	10.0	78.2	MM	\$525	10.8%	0.4x	NM	5.5x	4.0x	NA	NA
IAA, Inc.	19.3	NA	41.1	NA	\$2,297	84.0%	4.2x	12.4x	1.7x	0.7x	BB-	Stable
LKQ Corporation	33.1	117.5	59.7	90.8	\$3,682	39.5%	2.2x	NM	1.7x	0.6x	BBB-	Stable
PPG Industries, Inc.	67.1	77.8	140.9	4.0	\$7,915	55.7%	3.7x	15.0x	1.5x	0.9x	BBB+	Stable
Mean	37.3	60.4	78.0	59.0	\$3,198	53.5%	3.9x	9.4x	2.2x	1.3x		
Median	26.2	77.8	74.1	82.1	\$2,990	56.7%	4.0x	9.3x	1.7x	0.8x		
Multi-Unit Services												
Boyd Group Services Inc.	17.8	17.7	77.3	NM	\$1,002	57.7%	7.5x	6.1x	0.7x	0.4x	NA	NA
Driven Brands Holdings Inc.	29.8	17.9	36.2	11.5	\$3,524	69.0%	26.3x	3.4x	1.1x	0.8x	B+	Stable
Monro, Inc.	3.6	60.6	59.4	4.9	\$716	48.2%	4.0x	8.0x	0.7x	0.1x	NA	NA
Valvoline Inc.	53.2	40.0	34.0	59.2	\$1,988	89.8%	2.8x	8.7x	1.6x	1.1x	ВВ	NM
Mean	26.1	34.1	51.7	25.2	\$1,807	66.2%	10.2x	6.5x	1.0x	0.6x		
Median	23.8	29.0	47.8	11.5	\$1,495	63.4%	5.8x	7.1x	0.9x	0.6x		
Parts Distributors												
Advance Auto Parts, Inc.	19.6	275.9	220.7	74.8	\$4,048	59.2%	3.8x	NM	1.2x	0.2x	BBB-	Positive
AutoZone. Inc.	9.2	241.1	279.7	NM	\$8,986	160.5%	2.5x	17.8x	0.8x	0.1x	BBB	Stable
CarParts.com, Inc.	4.1	124.6	57.6	71.1	\$49	31.1%	5.2x	2.0x	1.7x	0.2x	NA NA	NA
Genuine Parts Company	36.8	109.2	132.7	13.3	\$4,119	53.0%	2.2x	NM	1.2x	0.4x	BBB	Stable
LKQ Corporation	33.1	117.5	59.7	90.8	\$3,682	39.5%		NM			BBB-	Stable
							2.2x		1.7x	0.6x		
O'Reilly Automotive, Inc.	8.0	211.9	258.4	NM	\$6,695	119.8%	2.1x	NM	0.7x	0.1x	BBB	Stable
Mean	18.5	180.0	168.2	62.5	\$4,596	77.2%	3.0x	9.9x	1.2x	0.3x		
Median	14.4	168.2	176.7	72.9	\$4,084	56.1%	2.3x	9.9x	1.2x	0.2x		
Consumer / Enthusiast												
ARB Corporation Limited	39.0	230.3	10.5	258.8	\$26	6.4%	0.2x	NM	3.6x	1.3x	NA	NA
Holley Inc.	31.2	154.1	30.5	154.8	\$676	63.8%	4.8x	3.9x	3.5x	1.0x	В	Stable
Fox Factory Holding Corp.	42.6	102.7	50.9	94.4	\$452	31.1%	1.7x	NM	3.4x	1.1x	NA	NA
Polaris Inc.	11.3	95.6	49.5	57.4	\$2,130	66.5%	2.5x	12.3x	1.2x	0.3x	NA	NA
Mean	31.0	145.7	35.3	141.4	\$821	41.9%	2.3x	8.1x	2.9x	0.9x		
Median	35.1	128.4	40.0	124.6	\$564	47.4%	2.1x	8.1x	3.5x	1.0x		
Auctions												
Copart, Inc.	12.2	10.0	78.2	NM	\$525	10.8%	0.4x	NM	5.5x	4.0x	NA	NA
IAA, Inc.	19.3	NA	41.1	NA	\$2,297	84.0%	4.2x	12.4x	1.7x	0.7x	BB-	Stable
KAR Auction Services, Inc.	462.0	NA	251.5	NA	\$2,817	55.7%	7.9x	2.7x	1.1x	1.1x	В	Stable
Mean	164.5	10.0	123.6	NM	\$1,880	50.1%	4.1x	7.5x	2.8x	1.9x		
Median	19.3	10.0	78.2	NM	\$2,297	55.7%	4.2x	7.5x	1.7x	1.1x		
A												

<sup>(1) \$</sup> in millions

<sup>(2)</sup> All values converted to USD at the exchange rate of the date above Source: Capital IQ as of August 31, 2022



# STIFEL



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